

## SUSTAINABILITY PERFORMANCE INDEX

Performance of the Shire of Beverley (or the region if amalgamated), will be measured against a sustainability index, based on a balanced scorecard. Whilst four indices of performance are lag indicators to measure and report on, lead indicators have been identified for monitoring and review by the leadership teams.

### Performance Measures

Index	Lag Indicators	Lead Indicators
Resource Index	Financial: <ul style="list-style-type: none"> <li>Local Government Financial Performance Measures Actual Results.</li> </ul>	Financial <ul style="list-style-type: none"> <li>Operating surplus ratio between 0% - 15%.</li> <li>Current ratio greater than 100%.</li> <li>Rates coverage ratio equal to or greater than 40%.</li> <li>Debt coverage ratio of at least 200%.</li> </ul>
	Assets: <ul style="list-style-type: none"> <li>Local Government Asset Management Performance Measures and Actual Results.</li> </ul>	Assets <ul style="list-style-type: none"> <li>Asset consumption ratio between 50% - 75%.</li> <li>Asset sustainability ratio between 90% - 110%.</li> <li>Asset renewal funding ratio between 95% - 105%.</li> </ul>
Capability Index	Percentage of Business Excellence Assessment Improvement (Every Two Years).	<ul style="list-style-type: none"> <li>5% identified improvements achieved.</li> <li>20% of processes reviewed.</li> </ul>
Customer Index	Customer Perception Survey.	<ul style="list-style-type: none"> <li>Customer complaints.</li> <li>Customer Requests.</li> </ul>
	Partnership Survey.	<ul style="list-style-type: none"> <li>Number of partnership meetings.</li> </ul>
	Community Report.	<ul style="list-style-type: none"> <li>Actions against Community Plan.</li> </ul>
People Index	Employee Survey.	<ul style="list-style-type: none"> <li>10% training performance measurement turnover.</li> <li>Safety - Long Term Injuries (LTI's).</li> </ul>

The Strategic Community Plan Actions Against Plan will be monitored through the Corporate Business Plan reporting framework on a quarterly basis, and reported to the community on an annual basis.

# SHIRE OF BEVERLEY

## Strategic Community Plan



**Shire of Beverley**  
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A place for community . . .



**OUR VISION: A PLACE FOR COMMUNITY**

- Our Shire will be:**
- ♦ A place of enhanced community;
  - ♦ A place that values its past and history;
  - ♦ A place that is welcoming and friendly;
  - ♦ A place that is safe, relaxed and peaceful; and
  - ♦ A place to live, work and visit.

- Our Aim**
- ♦ To sustain and build population and to ensure the delivery of sustainable services to our community.

**OUR GOALS**

- Social**
- ♦ Build population growth through providing employment opportunities.
  - ♦ Strengthen our advocacy role and regional partnerships in the provision of local services.
  - ♦ Maintain and nurture the sense of community.

- Environmental**
- ♦ Preserve the natural environment.
  - ♦ Maintain the rural identity of place.

- Economic**
- ♦ Build economic capacity through local business growth.
  - ♦ Value and maintain our heritage and past.
  - ♦ Manage our assets sustainably.

**COMMUNITY PRIORITIES AGAINST KEY AREAS**

Vision	Outcomes	Objectives
<b>SOCIAL: BUILDING A SENSE OF COMMUNITY</b>		
<ul style="list-style-type: none"> <li>♦ Our community will grow and be strengthened through community participation and activities, developing a sense of collective ownership and participation.</li> </ul>	<ul style="list-style-type: none"> <li>♦ Sustainable Community</li> </ul>	<ul style="list-style-type: none"> <li>♦ Encourage youth development.</li> <li>♦ Foster community participation.</li> <li>♦ Support the ageing population to maximise opportunities for sustainable independent living.</li> </ul>
	<ul style="list-style-type: none"> <li>♦ Community Needs for Services and Facilities are Met</li> </ul>	<ul style="list-style-type: none"> <li>♦ Ensure access to services and facilities as needs change within the community.</li> </ul>
<b>ENVIRONMENT: PRESERVING AND SUSTAINING OUR NATURAL ENVIRONMENT</b>		
<ul style="list-style-type: none"> <li>♦ Our environment will be preserved, enhanced, and retain our natural identity.</li> <li>♦ We will value and enhance our river foreshore.</li> <li>♦ We will value our resources, managing our use of water and energy sustainability.</li> </ul>	<ul style="list-style-type: none"> <li>♦ Preserved Natural Environment</li> </ul>	<ul style="list-style-type: none"> <li>♦ Maintain and protect the natural environment and biodiversity.</li> <li>♦ Protect rural identity.</li> </ul>
	<ul style="list-style-type: none"> <li>♦ Sustainable Resources</li> </ul>	<ul style="list-style-type: none"> <li>♦ Manage resources efficiently.</li> </ul>

**COMMUNITY PRIORITIES AGAINST KEY AREAS (CONTINUED)**

Vision	Outcomes	Objectives
<b>BUILT ENVIRONMENT: ENHANCED LIFESTYLE CHOICES</b>		
<ul style="list-style-type: none"> <li>♦ Our built environment, our land use, and our assets, including local roads, parks, and facilities, will meet our future and growing community needs.</li> <li>♦ Our town centre will be improved and supported by improved transport.</li> <li>♦ We will preserve our farming land, but ensure we provide affordable and diverse housing choices.</li> <li>♦ We will provide commercial land use to build employment opportunities.</li> </ul>	<ul style="list-style-type: none"> <li>♦ Sustainable Infrastructure</li> </ul>	<ul style="list-style-type: none"> <li>♦ Maintain and upgrade our assets and infrastructure.</li> </ul>
	<ul style="list-style-type: none"> <li>♦ Planned Development</li> </ul>	<ul style="list-style-type: none"> <li>♦ Increase land availability for commercial growth.</li> <li>♦ Enable diverse and affordable housing.</li> <li>♦ Preserve our heritage.</li> </ul>
<b>ECONOMIC DEVELOPMENT: MAXIMISE DEVELOPMENT</b>		
<ul style="list-style-type: none"> <li>♦ Our economy will thrive through diversified business and opportunities for employment.</li> <li>♦ Visitors will enjoy day trips, will be welcomed, and will wish to visit often.</li> </ul>	<ul style="list-style-type: none"> <li>♦ Local Business Growth</li> </ul>	<ul style="list-style-type: none"> <li>♦ Support and facilitate the increase of economic growth.</li> </ul>
	<ul style="list-style-type: none"> <li>♦ Increased Visitors</li> </ul>	<ul style="list-style-type: none"> <li>♦ Develop a regional approach to tourism.</li> </ul>
<b>GOVERNANCE: STRENGTHEN SHIRE LEADERSHIP</b>		
<ul style="list-style-type: none"> <li>♦ We will listen and inform our community, working in partnership to build our local capability and community leadership.</li> <li>♦ We will advocate and lobby on their behalf, and form regional and government partnerships to ensure their service needs are met.</li> <li>♦ WE will be accountable and make informed decisions within our resource and government structures.</li> </ul>	<ul style="list-style-type: none"> <li>♦ Sustainable Governance</li> </ul>	<ul style="list-style-type: none"> <li>♦ Manage resources effectively.</li> </ul>
	<ul style="list-style-type: none"> <li>♦ Council Leadership</li> </ul>	<ul style="list-style-type: none"> <li>♦ Foster community participation and collaboration.</li> <li>♦ Advocate on behalf of community for service delivery.</li> </ul>

**OUR PLANNING FRAMEWORK**

